



**Q2 2016**

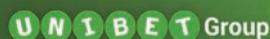
27 JULY 2016

**HENRIK TJÄRNSTRÖM**

CEO

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StanJames.com

iGame



**POSSIBILITY TO ASK QUESTIONS  
VIA EMAIL [Q2@UNIBET.COM](mailto:Q2@UNIBET.COM)**



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# OUTLINE

- KEY REPORT HIGHLIGHTS
- FINANCIAL RESULTS
- BUSINESS OVERVIEW
- REGULATORY UPDATE
- SUMMARY

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## Q2 2016 KEY REPORT HIGHLIGHTS

|  |  |  |   |
|--|--|--|---|
| NEW ATH IN GWR<br>GBP 126.6 M<br><b>+57%</b> | OVER<br><b>1.1 MILLION</b><br>ACTIVE CUSTOMERS     | UNDERLYING EBITDA<br><b>+16%</b><br>IN GBP | UNDERLYING EBITDA<br>IN CONSTANT FX<br><b>+6%</b>   |
| FREE CASH FLOW<br><b>+89%</b><br>IN GBP      | ALL TIME HIGH IN<br><b>SB CASINO &amp; ACTIVES</b> | MOBILE<br><b>63%</b><br>OF GWR             | GWR FROM LOCALLY<br>REGULATED MARKETS<br><b>35%</b> |

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## GEOGRAPHIC BALANCE – KEY REPORT HIGHLIGHTS

### NORDICS

- U +48% AS REPORTED IN GBP
- U +21% ORGANIC IN CONSTANT CURRENCY

### WESTERN EUROPE

- U +71% AS REPORTED IN GBP
- U +37% ORGANIC IN CONSTANT CURRENCY

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# EURO 2016



|                 |             |
|-----------------|-------------|
| LB T/O          | GBP 51.2 M  |
| TOTAL T/O       | GBP 139.5 M |
| PRE-GAME MARGIN | 17.1%       |
| LB MARGIN       | 8.8%        |
| COMBINED MARGIN | 14.0%       |
| JUNE GWR        | GBP 11.9 M  |
| JULY GWR        | GBP 7.7 M   |
| TOTAL GWR       | GBP 19.6 M  |

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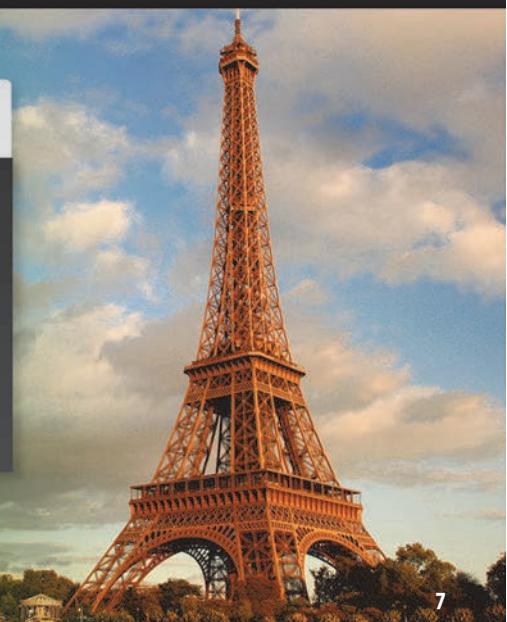
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## EURO 2016 FINANCIAL IMPACTS

- ④ Overall margin much stronger in July than June
- ④ If margin had been the same in Q2 and Q3, the GWR in Q2 would have increased by around GBP 3 million
- ④ Double-impact in the French market - the combination of high turnover and low margin in June also drove high betting tax costs

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## TOURNAMENT YEAR INVESTMENTS – SHORT TERM PAIN FOR LONG-TERM GAIN

### REPORTED EBITDA Q1 V Q2 (GBPM)

|      | Q1   | Q2   |      |
|------|------|------|------|
| 2006 | 8.3  | 6.3  | -24% |
| 2008 | 13.0 | 8.3  | -36% |
| 2010 | 12.9 | 10.8 | -16% |
| 2012 | 15.3 | 11.0 | -28% |
| 2014 | 21.3 | 16.0 | -25% |
| 2016 | 27.6 | 21.1 | -24% |

Normal pattern of business development for a tournament quarter – the payback comes in the following quarters

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## IGAME EARN-OUT

- Final stage of iGame earn-out is based on financial performance to 30 June 2016
- Performance has been consistently strong and earn-out is expected to be close to the maximum
- Independent review to be performed and final earn-out paid by 30 September
- Cost has already been provided, so the only impact is on cash-flow

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## FINANCIAL RESULTS

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## Q2 2016 P&L FX IMPACT V Q2 2015

|     | Q2 16 Avg rate | Q2 15 Avg rate | Movement % |
|-----|----------------|----------------|------------|
| SEK | 11.797         | 12.890         | 8.5        |
| NOK | 11.847         | 11.870         | 0.2        |
| EUR | 1.272          | 1.386          | 8.3        |
| DKK | 9.460          | 10.344         | 8.5        |
| AUD | 1.927          | 1.970          | 2.2        |

GWR increased by approx.  
CoS / Opex increased by approx.  
FX loss on operating items  
**EBITDA FX impact Q2 2016**

Weighted average movement in FX rates: 7%

GBPm

GWR & Cost impact is a translation effect from reporting in GBP. Realised FX is GBP 0.6m

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## GROSS Winnings REVENUE

| Year | Q1    | Q2   | Q3   | Q4   | Total |
|------|-------|------|------|------|-------|
| 2010 | 52.4  | 16.9 | 16.9 | 16.9 | 169.2 |
| 2011 | 58.4  | 16.9 | 16.9 | 16.9 | 176.7 |
| 2012 | 67.6  | 16.9 | 16.9 | 16.9 | 226.7 |
| 2013 | 76.5  | 16.9 | 16.9 | 16.9 | 268.0 |
| 2014 | 76.1  | 16.9 | 16.9 | 16.9 | 312.0 |
| 2015 | 80.5  | 16.9 | 16.9 | 16.9 | 354.1 |
| 2016 | 122.4 | 16.9 | 16.9 | 16.9 | 249.0 |

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## Q2 2016 CASINO & GAMES

**TOTAL GWR  
GBP 65.1 M**

**TOTAL GWR  
+59%**

**GAMES OFFERED  
600+**

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## CASINO NATIVE APP Q2 VS Q1

- Turnover +104%
- Gross win +70%
- Active players +40%

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## OTHER COSTS ANALYSIS

EXCL. NON-RECURRING ITEMS

| GBPm                                   | 2012<br>FY  | 2013<br>FY  | 2014<br>FY  | 2015<br>FY  | 2016<br>Q2  |
|--|-------------|-------------|-------------|-------------|-------------|
| Reported Other Costs                   | 49.1        | 52.3        | 47.9        | 43.1        | 16.9        |
| Depreciation & Amortisation            | -17.4       | -18.9       | -16.8       | -13.0       | -5.5        |
| FX loss on Opex                        | -1.0        | -0.6        | -1.8        | -0.7        | -0.9        |
| <b>Other Costs post D&amp;A and FX</b> | <b>30.8</b> | <b>32.8</b> | <b>29.3</b> | <b>29.4</b> | <b>10.5</b> |

Share of GWR (as reported)

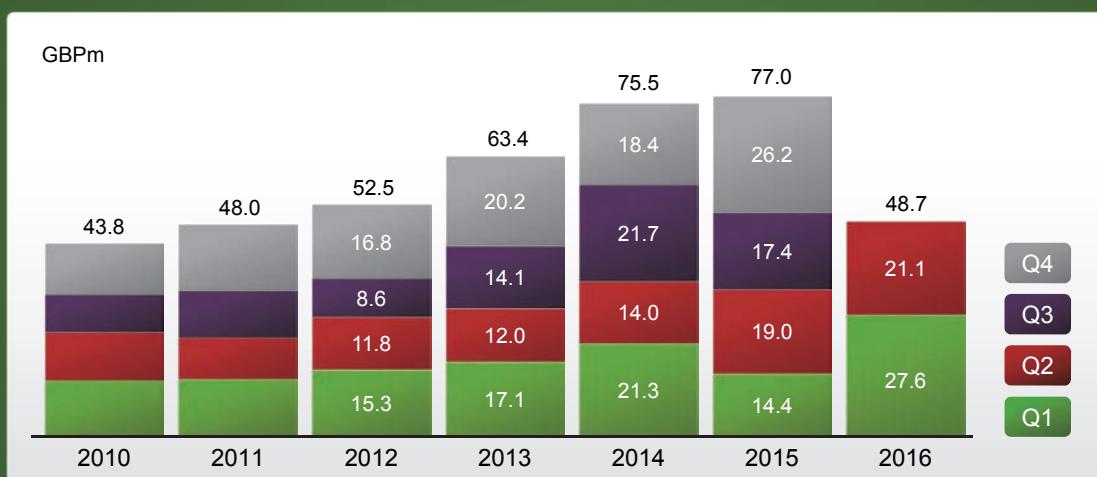


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## EBITDA

(EXCL 2014 KAMBI ONE-OFF ITEM)

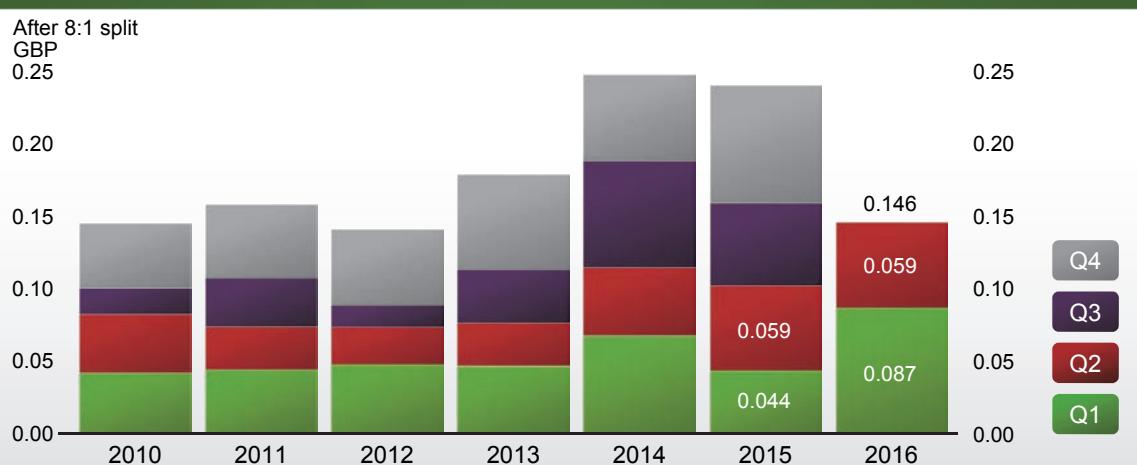


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## EPS DEVELOPMENT

(EXCL 2014 ONE-OFF ITEMS)



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## BUSINESS OVERVIEW

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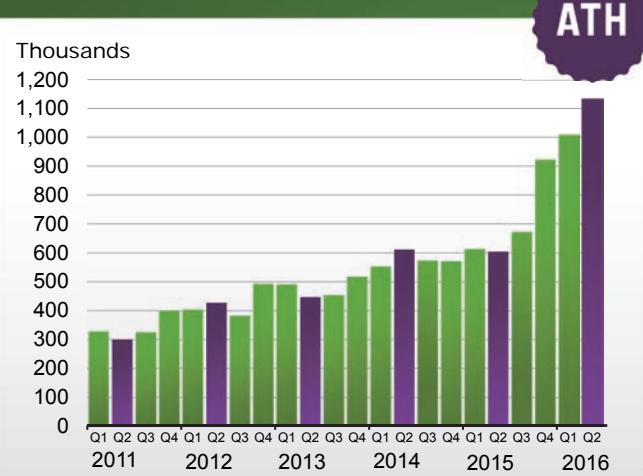
## GROSS Winnings REVENUE FROM MOBILE



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## ACTIVE CUSTOMERS



### TOURNAMENT EFFECT ON ACTIVES

2010 Q2 V Q1 +23,000

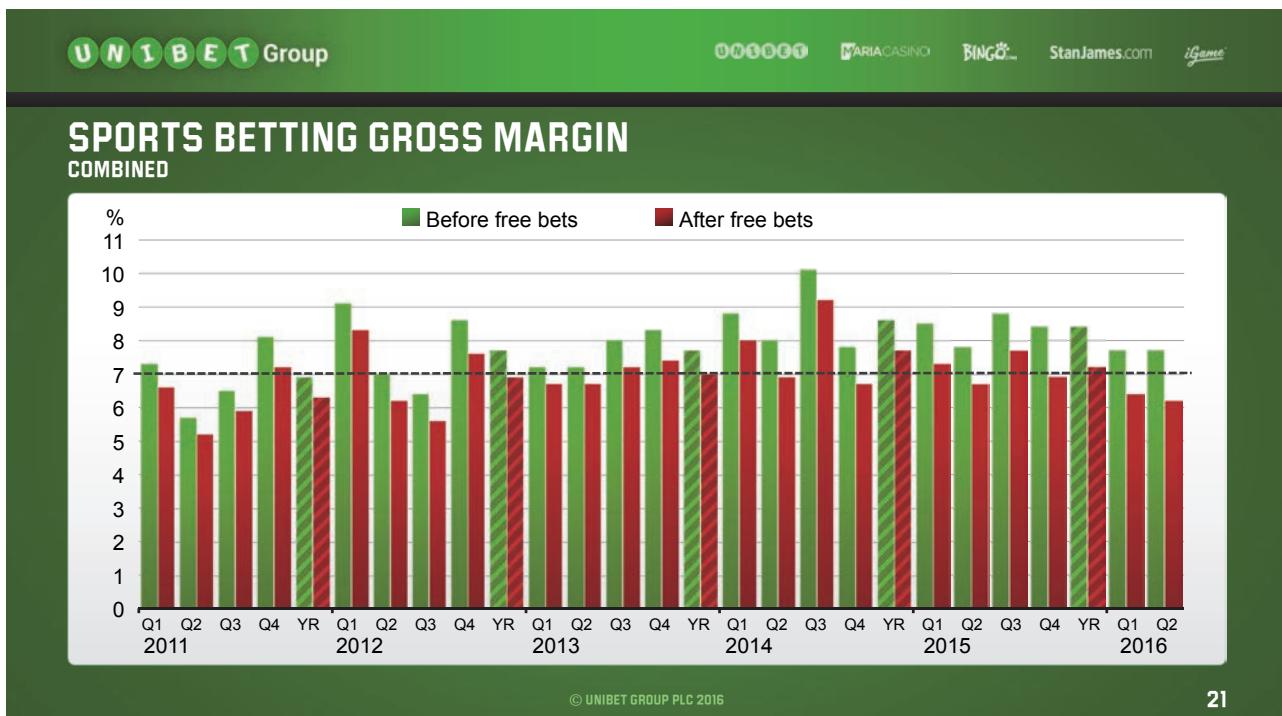
2012 Q2 V Q1 +24,000

2014 Q2 V Q1 +58,000

2016 Q2 V Q1 +125,000

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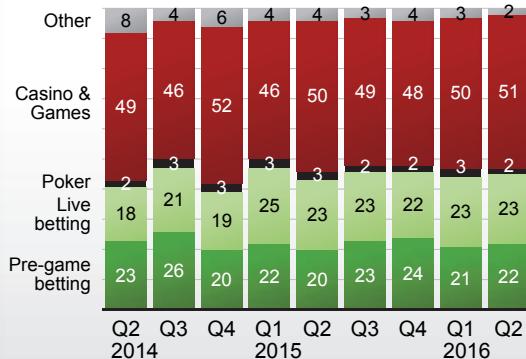
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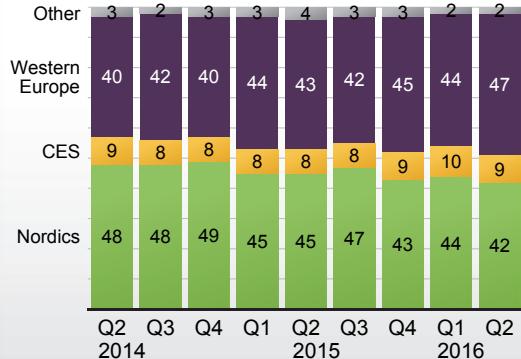
## GEOGRAPHIC & PRODUCT BALANCE

GROSS Winnings REVENUE OVER TIME

### BY PRODUCT, %



### BY GEOGRAPHY, %



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## REGULATORY UPDATE – NETHERLANDS

- ④ Online Gambling Bill adopted by the House of Representatives of the Dutch Parliament
- ④ 29% tax on GGR, all products, evaluation on channelisation after regulation
- ④ Voting in the Senate planned for Q4-2016
- ④ Publication of secondary legislation early 2017
- ④ Subject to Senate approval, go-live date Q1-2018

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## REGULATORY UPDATE – OTHER

- ⌚ Sweden re-regulation:
  - Inquiry continues
  - Tax level of 15-20% discussed in Almedalen
- ⌚ Belgium VAT:
  - Delayed until at least August 2016
  - Awaiting technical guidelines

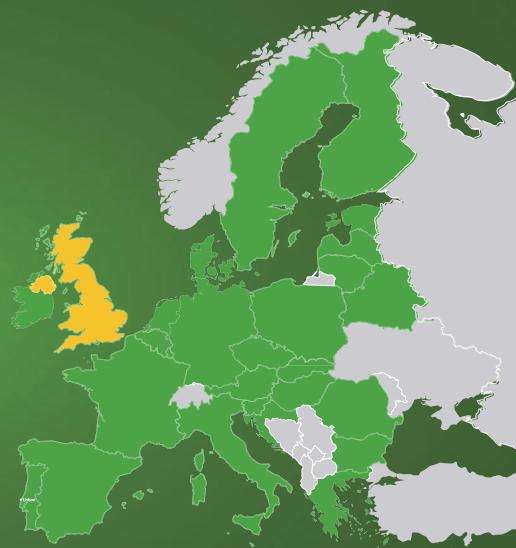
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## BREXIT & UNIBET GROUP

- ⌚ No short-term business disruption
- ⌚ Significant benefit from FX movements – in July QTD the blended FX benefit is around 14% compared to same period in 2015
- ⌚ Timetable for real regulatory changes will take some time to emerge but full Brexit could take 3-5 years
- ⌚ Active risk management project to assess both direct and indirect impacts



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## SUMMARY



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## SUMMARY Q2 2016

- Record intake and activity
- Foundation for future growth
- Very strong start to Q3
- Good development across all brands
- Significantly higher base going into Q3, Q4 and 2017



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# #1 BOOKMAKER

(CURRENT BET OFFERS)

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|               |       |
|---------------|-------|
| William Hill  | 1,358 |
| Bwin          | 1,341 |
| Bet 365       | 742   |
| Betsson       | 658   |
| Betfirst      | 624   |
| Paddy Power   | 468   |
| Tipico        | 417   |
| Ladbrokes     | 157   |
| Bingoal       | 113   |
| Skybet        | 86    |
| Danske Spil   | 41    |
| Coral         | 24    |
| Svenska Spel  | 5     |
| Veikkaus      | 3     |
| Norsk Tipping | 2     |

**2,072**

**BRAZIL  
2016**

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# Q&A



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